## UNITED STATES SPECIAL OPERATIONS COMMAND

## 7701 Tampa Point Boulevard

## MacDill Air Force Base, Florida 33621-5323

## USSOCOM DIRECTIVE

Number 10-1

25 August 2008

## Organization and Functions

# TERMS OF REFERENCE--ROLES, MISSIONS, AND FUNCTIONS OF COMPONENT COMMANDS

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<sup>\*</sup>This Directive supersedes D 10-1, 19 November 2001. (See Summary of Changes on page 3.)

- 1. Purpose. This directive provides Terms of Reference (TOR) for United States Army Special Operations Command (USASOC); Naval Special Warfare Command (NAVSPECWARCOM); Air Force Special Operations Command (AFSOC), Marine Forces Special Operations Command (MARSOC), Joint Military Information Support Command (JMISC), and Joint Special Operations University (JSOU). The TOR for Joint Special Operations Command (JSOC) is addressed in SM 801-88, JSOC Charter.
- **2. Applicability.** This directive is applicable to USASOC, NAVSPECWARCOM, AFSOC, MARSOC, JMISC, and JSOU. Assignment of forces, command relationships, missions, functions, and responsibilities contained in this document will remain in effect unless revised by the Commander, United States Special Operations Command (CDRUSSOCOM), or superseded by higher authority.
- **3. Terms of Reference (TOR).** TOR for USSOCOM Component Commands are provided in Appendixes A through F.
- **4. Definitions (See Glossary, Section II).** Definitions are the terms CDRUSSOCOM uses to designate responsibilities. These terms will be used by USSOCOM in future revisions to currently published publications.
- 5. References (See Glossary, Section III).
- **6. Proponent.** The proponent for this manual is the USSOCOM Center for Special Operations (SCSO), Strategic Plans Division (SCSO-J52). Users are invited to send comments and suggested improvements directly to USSOCOM, ATTN: SCSO-J52, 7701 Tampa Point Blvd., MacDill AFB, FL 33621-5323.

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## **SUMMARY OF CHANGES**

This directive contains substantial revisions and should be read in its entirety.

**NOTICE:** ALL RECORDS PERTAINING TO U.S. SPECIAL OPERATIONS COMMAND, THAT ARE CREATED BASED ON THIS DIRECTIVE, MUST BE MAINTAINED AND RETAINED IAW THE CHAIRMAN OF THE JOINT CHIEFS OF STAFF MANUAL (CJCSM) 5760.01 VOLS I AND II.

#### APPENDIX A

#### TOR FOR

## UNITED STATES ARMY SPECIAL OPERATIONS COMMAND (USASOC)

**A-1. General.** These Terms of Reference (TOR) identify the command relationships, mission, functions, and responsibilities of USASOC.

## A-2. Command Relationships.

- a. Commander, USASOC (CDRUSASOC) is designated the Army Service Component Commander of USSOCOM. The Army component is under the combatant command (COCOM) of the Commander, United States Special Operations Command (CDRUSSOCOM). Additionally, HQ USASOC is designated the USSOCOM alternate command headquarters.
- b. As the commander of the Army component command of USSOCOM, and an Army Service Component Command (ASCC), CDRUSASOC is responsible for the organization, administration, recruiting, equipping, training, maintenance, support, readiness, deployment and education of assigned forces, including those forces temporarily assigned to the operational control (OPCON) of other unified commanders. CDRUSASOC shall coordinate as necessary with the Chief of Staff, Army (CSA), ASCCs, and Major Army Commands (MACOM) for service administrative, logistic, and organization matters. On service-specific issues such as personnel, administration, logistics, and individual training, CDRUSASOC shall communicate with the CSA, keeping CDRUSSOCOM informed.
- c. To accomplish assigned missions, functions, and responsibilities as specified in this document, CDRUSASOC is authorized to establish and maintain liaison and obtain necessary support from other Services, major commands, and other governmental agencies. This includes authority to execute necessary Executive Agreements as approved or directed by CDRUSSOCOM. CDRUSASOC shall advise CDRUSSOCOM as appropriate. Component commander responsibilities regarding executive agreements are outlined in USSOCOM Directive 1-7, (O) Staffing Procedures for United States Special Operations Command Executive Agreements (U), 3 June 2005.
- d. As authorized by CDRUSSOCOM Command Arrangements Agreements (CAA) with all unified combatant commanders, CDRUSASOC is authorized direct coordination/planning and liaison with and between theater components and subordinate commanders. CDRUSASOC shall keep CDRUSSOCOM informed of all planning, coordination, and liaison.
- e. CDRUSASOC shall designate the Deputy Chief of Staff for Information Management (DCSIM) as the Designated Accrediting Authority (DAA), IAW DODI 8510.01, DOD Information Assurance Certification and Accreditation Process (DIACAP). Copies of all System Security Authorization Agreements (SSAA) will be provided to the headquarters, Special Operations Networking and Communications Center (SONC) office.

- A-3. Mission. The mission of the United States Army Special Operations Command (USASOC) is to recruit, organize, train, man, equip, educate, sustain, maintain combat readiness, and deploy assigned Active Component (AC) and Reserve Component (RC) (Army Reserve (AR) and Army National Guard (ARNG)), Army Special Operations Forces (ARSOF) to accomplish special operations (SO) missions.
- **A-4. Functions.** Component command functions will be accomplished by USASOC with assistance as required from the USSOCOM staff. The following functions are assigned to CDRUSASOC:

Tasks / Missions / Skills / Capabilities	SOF Advocate	Lead Component	Designation Source
Unconventional Warfare (UW)	ussocom	USASOC	D 10-1
Civil Affairs Operations (CAO)	USSOCOM	USASOC	D 10-1
Psychological Operations (PSYOP)	USSOCOM	USASOC	D 10-1
Ground FID	USSOCOM	USASOC	D 10-1
Advanced Special Operations (ASO)	USSOCOM	USASOC	D 525-5
Preparation of the Environment (PE)	USSOCOM	USASOC	D 525-16
Special Operations Urban Combat (SOUC)	USSOCOM	USASOC	M 350-7
Close Quarters Battle (CQB)	USSOCOM	USASOC	D 10-1
Airborne OPS (Airborne, Military Freefall)	USSOCOM	USASOC	M 350-3
RW/Tilt Rotor Infil/Exfil Techniques, STABO Helocast, FRIES)	USSOCOM	USASOC	M 350-6
Unconventional Assisted Recovery (UAR)/ Non-conventional Assisted Recovery (NAR)	USSOCOM	USASOC	D 525-21
Multi-Purpose Canine	USSOCOM	USASOC	D 10-1
Joint Special Operations Medical Training Center (JSOMTC)	USSOCOM	USASOC	D 350-29

Figure A-1. Summary of USASOC Functions.

- a. Special Operations Forces Core Tasks.
- (1) Serve as the USSOCOM Lead Component in all matters, including execution, pertaining to SOF conduct of Unconventional Warfare (UW), Civil Affairs Operations (CAO), and Psychological Operations (PSYOP). For these tasks, develop and recommend doctrine to USSOCOM for approval.

- (2) Execute Direct Action, Special Reconnaissance, Foreign Internal Defense, Unconventional Warfare, Civil Affairs Operations, Psychological Operations, and Counter Terrorism missions as primary core tasks assigned by CDRUSSOCOM. Execute Counter Proliferation and Information Operations missions as secondary core tasks as assigned by CDRUSSOCOM.
- (3) Provide support to Combatant Command/JTF/SOF HQs executing all core tasks as directed by CDRUSSOCOM.
- b. Serve as the USSOCOM Lead Component for Ground Foreign Internal Defense (FID). Develop and recommend doctrine to USSOCOM for approval. USASOC serves as CDRUSSOCOM's senior advisor on all matters pertaining to the training, doctrine, capabilities, and employment of special operations forces to support friendly foreign government's internal defense and development (IDAD) programs in a ground environment.
- c. Serve as the USSOCOM Lead Component for Advanced Special Operations (ASO) with the responsibilities outlined in USSOCOM Directive 525-5, (S/NF) Advanced Special Operations (U), 19 August 2004.
- d. Serve as the USSOCOM Lead Component for Preparation of the Environment (PE) with the responsibilities outlined in USSOCOM Directive 525-16, (S/NF) Preparation of the Environment (U), 21 August 2007.
- e. Serve as the USSOCOM Lead Component for Special Operations Urban Combat (SOUC) with the responsibilities outlined in USSOCOM Manual 350-7, *Special Operations Urban Combat (SOUC)*, 30 October 2007.
- f. Serve as the USSOCOM Lead Component for Close Quarters Battle (CQB). Develop and recommend doctrine to USSOCOM for approval.
- g. Serve as USSOCOM Lead Component for static-line parachute airborne operations, nonstandard parachute operations, SOF unique parachute operations utilizing Short Take-off and Landing (STOL) and Medium aircraft for clandestine infiltration (infil)/exfiltration (exfil), and resupply operations, and military free-fall (MFF) operations as designated in USSOCOM Manual 350-3, *Airborne Operations (Parachuting)*, 30 October 2007.
- h. Serve as USSOCOM Lead Component for rotary wing infil/exfil training to include Rappelling, Fast Rope Insertion/Extraction System (FRIES), Stabilized Body (STABO) system, ladder, and helocast operations. CDRUSASOC serves as CDRUSSOCOM's lead agent in all matters pertaining to SOF rotary wing infil/exfil training, policies, programs, and procedures as assigned in USSOCOM Manual 350-6, (O) Special Operations Infiltration/Exfiltration Operations (U), 18 June 2007.
  - i. Serve as the Lead Component for non-conventional assisted recovery (NAR) and unconventional assisted recovery (UAR) in support of USSOCOM and in accordance with the tasks assigned in USSOCOM Directive 525-21, *Personnel Recovery*, 3 August 2006.

- j. Serve as the Lead Component for the SOF Multi-Purpose Canine (MPC) Program. Recommend responsibilities, policies, and procedures for the employment, direction, management, and control of an organic, multi-purpose (detection, patrol, and tracking) canine.
- k. Serve as USSOCOM Lead Component for the Joint Special Operations Medical Training Center (JSOMTC).
- 1. Support the USSOCOM Senior Language Authority in all matters relating to JSOF foreign language training policies, programs, procedures, requirements and capabilities as directed by USSOCOM Directive 350-8, *Commercial Aviation Oversight Procedures*, 4 April 2007.
- m. Train, equip, plan for, and provide forces to execute command and control of Combatant Command/JTF/SOF headquarters operations IAW USSOCOM Directive 350-12, (O) *Joint Special Operations Task Force (JSOTF) (U)*, 12 December 2003.

## A-5. Responsibilities. The following responsibilities are assigned to CDRUSASOC:

- a. Exercise command authority consistent with assignment of OPCON over all active and reserve ARSOF stationed in the continental United States (See Figure A-2, Forces OPCON/ADCON to CDRUSASOC).
- b. Assist CDRUSSOCOM in providing oversight of promotions, assignments, retention, training, and professional military education of active, reserve, and National Guard ARSOF personnel.
- c. Develop and validate USASOC component intelligence collection, security, and production requirements pertaining to general mission and threat (including BLUE/GREY) area analyses, exercises, Mobile Training Teams/Joint Combined Exchange Training, theater operational plans (OPLAN)/concept plans (CONPLAN), Target Intelligence Packages (TIP), SOF Modernization, NCA-directed missions, and operational support missions. USASOC Headquarters intelligence information and production requirements will be coordinated through HQ USSOCOM, where they will either be satisfied or endorsed and processed for submission to the national intelligence community for action. USASOC component requirements will be submitted to appropriate theater SOC validators for all theater-related requirements.
- d. Coordinate, monitor, and prepare forces for CDRUSSOCOM-directed SO support to special activities.
- e. Identify and define requirements for CDRUSSOCOM validation, development, and acquisition of SO-peculiar equipment, and SO-peculiar material, supplies, services, and military construction (MILCON) required for ARSOF. Through membership on Program Integrated Product Teams (PIPT), assist the Special Operations Acquisition and Logistics Center (SOAL) in the planning and execution of special-operations peculiar materiel acquisition programs.

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- f. Develop ARSOF doctrine for CDRUSSOCOM that is consistent with joint SOF doctrine. Coordinate ARSOF doctrine with the U.S. Army, other Services, and agency schools to ensure interoperability.
- g. Ensure ARNG SF units are trained to accomplish assigned missions. Ensure through the Director, National Guard Bureau and appropriate State Adjutants General that ARNG SF units are organized to accomplish missions, and support appropriate OPLANs.
- h. Develop a Program Objective Memorandum (POM) to support USASOC validated requirements. Program resources and submit POM documentation to CDRUSSOCOM and CSA for inclusion in USSOCOM and US Army planning, programming, budgeting, and execution (PPBE) process submittals. Prepare budget documents for USASOC Operations and Maintenance (O&M), Military Construction (MILCON) and execute O&M Reserve Personnel, Army (RPA) resources in support of SO units.

#### ARMY

## CONUS-BASED FORCES (OPCON & ADCON)

AC UNITS	ARNG UNITS

USASFC 19TH SFG(A) 20TH SFG(A)

USAJFKSWCS USASBSO(A) 160TH SOAR(-) 75TH RGR REGT 1ST SFG(A)(-) 3D SFG(A) 5TH SFG (A) 7TH SFG(A) 10TH SFG(A) (-) 95TH CA BDE 4TH POG

## OCONUS-BASED FORCES

## EUCOM PACOM

1/10TH SFG(A) 1/1ST SFG(A)

39th SFDK E/160TH SOAR

Figure A-2. Forces OPCON/ADCON to CDRUSASOC.

#### APPENDIX B

#### TOR FOR

## NAVAL SPECIAL WARFARE COMMAND (NAVSPECWARCOM)

**B-1.** General. These Terms of Reference (TOR) identify the command relationships, mission, functions, and responsibilities of the NAVSPECWARCOM.

## B-2 Command Relationships.

- a. Commander, NAVSPECWARCOM (COMNAVSPECWARCOM) is designated the Navy component commander of USSOCOM. The navy component is under the combatant command (COCOM) of the Commander, United States Special Operations Command (CDRUSSOCOM).
- b. As the commander of the Navy component of USSOCOM, and a Navy echelon two commander, COMNAVSPECWARCOM is responsible for the organization, administration, equipping, training, maintenance, support, readiness, deployment and education of assigned forces, including those forces temporarily transferred to and under the OPCON of other unified commanders. COMNAVSPECWARCOM shall coordinate as necessary with the Chief of Naval Operations (CNO) and other Navy echelon two commanders for service administrative and service common logistic matters. On service-specific issues such as personnel, administration, logistics, equipment, and individual training, COMNAVSPECWARCOM shall communicate with the CNO, keeping CDRUSSOCOM informed.
- c. To accomplish assigned missions, functions, and responsibilities as specified in this document, COMNAVSPECWARCOM is authorized to establish and maintain liaison with and obtain necessary support from other Services, major commands, and other governmental agencies. This includes authority to execute necessary Executive Agreements as approved or directed by CDRUSSOCOM. Component commander responsibilities regarding executive agreements are outlined in USSOCOM Directive 1-7.
- d. As authorized by CDRUSSOCOM Command Arrangements Agreements (CAA) with all unified commanders, COMNAVSPECWARCOM is authorized direct coordination/planning and liaison with and between theater components and subordinate commanders. COMNAVSPECWARCOM shall keep CDRUSSOCOM informed of all planning, coordination, and liaison.
- e. COMNAVSPECWARCOM shall designate an O6 as the Designated Accrediting Authority (DAA), IAW DODI 8510.01, DOD Information Assurance and Accreditation Process (DIACAP). Copies of all System Security Authorization Agreements (SSAA) will be provided to the headquarters, SONC office.
- **B-3.** Mission. The mission of the NAVSPECWARCOM is to organize, train, man, equip, educate, sustain, maintain combat readiness, and deploy assigned Active Component (AC) and Reserve Component (RC) Naval Special Warfare (NSW) forces and personnel to accomplish special operations (SO) missions assigned by CDRUSSOCOM and/or geographic combatant commanders employing SOF.

**B-4. Functions.** Component command functions will be accomplished by NAVSPECWARCOM with assistance from the USSOCOM staff. The following functions are assigned to COMNAVSPECWARCOM:

Tasks / Missions / Skills / Capabilities	SOF Advocate	Lead Component	Designation Source
Maritime DA (VBSS/HVBSS)	USSOCOM	NSWC	D 10-1
Maritime Special Reconnaissance	USSOCOM	NSWC	D 10-1
Maritime FID	USSOCOM	NSWC	D 10-1
Combat Swimming / Dive Ops	USSOCOM	NSWC	M 350-4 V1
Undersea Ops (Submersible Ops)	USSOCOM	NSWC	M 350-4 V1
Maritime Mobility (Surface Mobility)	USSOCOM	NSWC	D 10-1
Maritime Special Operations	USSOCOM	NSWC	M 350-4 V1
Riverine Operations	USSOCOM	NSWC	M 350-4 V1
Littoral/Urban Littoral/Coastal Operations	USSOCOM	NSWC	M 350-4 V1
Maritime Training and Ops - CRRC	USSOCOM	NSWC	M 350-4 V2

Figure B-1. Summary of NSWC Functions.

- a. Special Operations Forces Core Tasks.
- (1) Execute Direct Action, Special Reconnaissance, Foreign Internal Defense, and Counter Terrorism missions as primary core tasks assigned by CDRUSSOCOM. Execute Unconventional Warfare and Information Operations missions as secondary core tasks assigned by CDRUSSOCOM.
- (2) Provide support to Combatant Command/JTF/SOF HQs executing Civil Affairs Operations, Psychological Operations, Counter Proliferation, and Information Operations core tasks assigned by CDRUSSOCOM.
- b. COMNAVSPECWARCOM is USSOCOM's Lead Component for maritime Special Operations conducted in undersea, riverine, littoral (also urban littoral), and all maritime environments. Specifically COMNAVSPECWARCOM shall:
- (1) Serve as the USSOCOM Lead Component for Maritime Direct Action (VBSS/HVBSS), Maritime Reconnaissance, and Maritime Surface Mobility.

- (2) Serve as the USSOCOM Lead Component for Maritime Foreign Internal Defense (FID). Develop and recommend doctrine to USSOCOM for approval. NAVSPECWARCOM serves as CDRUSSOCOM's senior advisor on all matters pertaining to the training, doctrine, capabilities, and employment of special operations forces to support friendly foreign government's internal defense and development (IDAD) programs in a maritime environment.
- (3) Serve as the USSOCOM Lead Component for Combat Swimming/Dive Operations, Undersea Operations (Submersible Operations), and Maritime training/Operations (CRRC) with the responsibilities outlined in USSOCOM Manual 350-4/Volumes 1 and 2.
- (4) Serve as the USSOCOM Lead Component for Maritime Special Operations, Riverine Operations, and Littoral/Urban Littoral/Coastal Operations with the responsibilities outlined in USSOCOM Manual 350-4/Volume 1.
- c. Train, equip, plan for, and provide forces to execute command and control of Combatant Command/JTF/SOF headquarter operations in accordance with USSOCOM Directive 350-12.
- B-5. Responsibilities. The following responsibilities are assigned to COMNAVSPECWARCOM:
- a. Exercise command authority consistent with assignment of OPCON over all active and reserve Naval Special Warfare units stationed in the United States. (See Figure B-2, Forces OPCON/ADCON to COMNAVSPECWARCOM.)
- b. Assist CDRUSSOCOM in providing oversight of promotions, assignments, retention, training, and professional military education of active and reserve NSW personnel.
- c. Develop, validate, and oversee NAVSPECWARCOM component intelligence manning, training, and equipment requirements. Provide Special Security Office services to include managing special programs for NSW. Develop and validate component intelligence collection, security, and production requirements pertaining to general mission and threat (including BLUE/GREY) area analysis, exercises, MTT/JCET/MLE/JPAT support, theater OPLANs/CONPLANs, and NCA-directed mission are executed as appropriate. NAVSPECWARCOM Headquarters intelligence requirements, and component US exercises or JCA AOR intelligence requirements will be coordinated through HQ USSOCOM, where they will either be satisfied or endorsed and processed for submission to the national intelligence community for action. NAVSPECWARCOM component requirements for theater-related intelligence will be submitted to appropriate theater SOC for validation and entered into the theater intelligence requirement process for satisfaction. Service specific requirements will be submitted to ONI for tasking to be satisfied as appropriate.
- d. Coordinate, monitor, and prepare forces for CDRUSSOCOM-directed NSW support to special activities.
- e. Identify and define requirements for CDRUSSOCOM validation, development, and acquisition of SO-peculiar equipment, and the acquisition of SO-peculiar material, supplies, services, and military construction (MILCON) required by NSW forces.

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Through membership on Program Integrated Product Teams (PIPT), assist the Special Operations Acquisition and Logistics Center (SOAL) in the planning and execution of special-operations peculiar materiel acquisition programs.

- f. Develop NSW doctrine, tactics, techniques, and procedures for CDRUSSOCOM, and ensure that NSW doctrine is consistent with joint SO doctrine. Coordinate NSW doctrine with the U.S. Navy, other services, and agency schools to ensure interoperability.
- g. Develop an affordable and executable Program Objective Memorandum (POM) to support NAVSPECWARCOM validated requirements. Program resources and submit POM documentation to CDRUSSOCOM and CNO for inclusion in USSOCOM and US Navy planning, programming, budgeting and execution system (PPBE) submittals. Coordinate with USSOCOM on the Counterdrug (CD) Program and provide budget documentation when required. Prepare budget documents for NAVSPECWARCOM Operations and Maintenance (O&M) and Military Construction (MILCON) and execute O&M and Procurement resources in support of NSW forces.

#### NAVY

## CONUS/HAWAII-BASED FORCES (OPCON & ADCON)

## AC FORCES (OPCON & ADCON)

NAVSPECWARGRU ONE
SEAL TEAM ONE
SEAL TEAM THREE
SEAL TEAM FIVE
SEAL TEAM SEVEN
SUPPACT ONE
LOGSU ONE

NAVSPECWARGRU TWO SEAL TEAM TWO SEAL TEAM FOUR SEAL TEAM EIGHT SEAL TEAM TEN SUPPACT TWO LOGSU TWO

NAVSPECWARGRU THREE SDV TEAM ONE SDV TEAM TWO NAVSPECWARGRU FOUR SBT TWELVE SBT TWENTY SBT TWENTY TWO

**NAVSPECWARCEN** 

BTC ATC

**NAVSCIATTS** 

CENSEALSWCC

NAVSPECWARDEVGRU (ADCON only)

## RC FORCES

NAVSPECWARGRU ELEVEN SEAL TEAM SEVENTEEN SEAL TEAAM EIGHTEEN

## OCONUS-BASED FORCES (ADCON)

SOUTHCOM	EUCOM	CENTCOM	PACOM
NSWG-2 Det SOUTH	NSWU-2	NSWU-3	NSWU-1

Figure B-2. Forces OPCON/ADCON to COMNAVSPECWARCOM.

#### APPENDIX C

#### TOR FOR

## AIR FORCE SPECIAL OPERATIONS COMMAND (AFSOC)

C-1. General. These Terms of Reference (TOR) identify the command relationships, mission, functions, and responsibilities of AFSOC.

## C-2. Command Relationships.

- a. Commander, AFSOC (COMAFSOC) is designated the Air Force component commander of USSOCOM. The Air Force component is under the Combatant Command (COCOM) of the Commander, United States Special Operations Command (CDRUSSOCOM).
- b. As the commander of the Air Force component command of USSOCOM, and an Air Force major command (MAJCOM), COMAFSOC is responsible for the organization, administration, recruiting, equipping, training, maintenance, support, readiness, deployment and education of assigned forces, including those forces temporarily assigned to the OPCON of other unified commanders. COMAFSOC shall coordinate as necessary with the Chief of Staff, Air Force (CSAF) and other Air Force MAJCOMs for service administrative, combat support, and logistic matters. On service-specific issues such as personnel, administration, combat support, logistics, and individual training, COMAFSOC shall communicate with the CSAF, keeping CDRUSSOCOM informed.
- c. To accomplish assigned missions, functions, and responsibilities as specified in this document, COMAFSOC is authorized to establish and maintain liaison with and obtain necessary support from other Services, major commands, and other governmental agencies. This includes authority to execute necessary Executive Agreements as approved or directed by CDRUSSOCOM. Component commander responsibilities regarding executive agreements are outlined in USSOCOM Directive 1-7.
- d. As authorized by USSOCOM Command Arrangements Agreements (CAA) with all unified commanders, COMAFSOC is authorized direct coordination/planning and liaison with and between theater components and subordinate commanders. COMAFSOC shall keep CDRUSSOCOM informed of all planning, coordination, and liaison.
- e. COMAFSOC shall designate a Designated Accrediting Authority (DAA) IAW DODI 8510.01, DOD Information Assurance Certification and Accreditation Process (DIACAP), for systems USSOCOM has accreditation authority over. Copies of all System Security Authorization Agreements (SSAA) will be provided to the headquarters, SONC office.
- C-3. Mission. The mission AFSOC is to recruit, organize, train, man, equip, educate, sustain, maintain combat readiness, and deploy assigned AC and RC (U.S. Air Force Reserve (USAFR) and Air National Guard (ANG)), Air Force Special Operations Forces (AFSOF) to accomplish special operations (SO) missions assigned by CDRUSSOCOM and/or Geographic Combatant Commanders employing SOF.

**C-4. Functions.** Component command functions will be accomplished by AFSOC with assistance from the USSOCOM staff. The following functions and responsibilities are assigned to COMAFSOC:

Tasks / Missions / Skills / Capabilities	SOF Advocate	Lead Component	Designation Source
Terminal Control Operations (TCO)	USSOCOM	AFSOC	M 350-5
Personnel Recovery	USSOCOM	AFSOC	D 525-21
Combat Weather Support (SOW/TE)	USSOCOM	AFSOC	D 10-1
Aerial Special Reconnaissance	USSOCOM	AFSOC	D 10-1
UnManned Aircraft Systems (UAS) and UAS Airspace Management	USSOCOM	AFSOC	D 350-9
Provide Manned and Unmanned Airborne ISR Platforms	USSOCOM	AFSOC	D 10-1
Assault Zone Assessments	USSOCOM	AFSOC	D 10-1
Austere Airfield Ops	USSOCOM	AFSOC	D 10-1
Aviation FID	USSOCOM	AFSOC	D 10-1
ISR Exploitation /PED	USSOCOM	AFSOC	D 10-1
Fixed Wing Mobility	USSOCOM	AFSOC	D 10-1
Conduct Rapid global, specialized aerial refueling	USSOCOM	AFSOC	D 10-1
FARP Operations	USSOCOM	AFSOC	D 10-1
C2 of air component forces (JFACC, JSOAC)	USSOCOM	AFSOC	D 525-8
RW/Tilt Rotor Infil/extract for AFSOC aircraft unique	USSOCOM	AFSOC	M 350-6

Figure C-1. Summary of AFSOC Functions.

a. Special Operations Forces Core Tasks.

<sup>(1)</sup> Execute Direct Action, Special Reconnaissance, Foreign Internal Defense, and Counter Terrorism missions as primary core tasks assigned by CDRUSSOCOM. Execute Unconventional Warfare and Information Operations missions as secondary core tasks assigned by CDRUSSOCOM.

<sup>(2)</sup> Provide support to Combatant Command/JTF/SOF HQs executing Direct Action, Special reconnaissance, Unconventional Warfare, Civil Affairs Operations, Psychological Operations, Counter Proliferation, Counter terrorism, and Information Operations missions as assigned by CDRUSSOCOM.

- b. Serve as the USSOCOM Lead Component for air and space operations. COMAFSOC serves as CDRUSSOCOM's senior advisor on all matters pertaining to doctrine, safety, equipment, and inoperability for USSOCOM.
- c. Serve as the USSOCOM Lead Component and JTAC Program Manager for all Terminal Control Operations (TCO) to include Terminal Attack Control involving Special Operations personnel with the responsibilities listed in USSOCOM Manual 350-5.
- d. Serve as the USSOCOM Lead Component for Personnel Recovery, including CSAR/JCSAR, with the responsibilities published in USSOCOM Directive 525-21.
- e. Serve as the USSOCOM Lead Component for Combat Weather Support. Plan, coordinate, and conduct meteorological and oceanographic (METOC) operations in permissive and denied areas to provide battle space environmental situational awareness for AFSOF, ARSOF, and Joint SOF operations IAW USSOCOM Manual 115-2.
- f. Serve as the USSOCOM Lead Component for Aerial Special Reconnaissance (SR). Provide air and surface reconnaissance to include Operational Preparation of the Environment, Overhead SR, Time Critical Targeting, Survey and Assessment, and Special Operations Weather Team (SOWT) operations.
- g. Serve as the USSOCOM Lead Component for Unmanned Aircraft Systems (UAS) to include UAS airspace management. Assist SOCOM in implementation of the training standards published in USSOCOM Directive 350-9. Provide manned and unmanned airborne platforms and forces capable of supporting national and regional objectives. Platforms and forces should be sized appropriately and be configurable for selected mission requirements. Provide capability to operate in overt, low-visibility, and clandestine environments.
- h. Serve as the USSOCOM Lead Component for Assault Zone Assessments and Austere Airfield Operations. Provide special tactics forces to the joint task force (JTF), joint special operations task force (JSOTF), Joint Special Operations Air Component (JSOAC), joint forces air component commander (JFACC), and combat air forces (CAF) to conduct austere airfield operations, assault zone assessments, terminal attack control, combat search and rescue (CSAR), and combat trauma care.
- i. Serve as the USSOCOM Lead Component for Aviation Foreign Internal Defense (AvFID). COMAFSOC serves as CDRUSSOCOM's senior advisor on all matters pertaining to the training, doctrine, capabilities, and employment of special operations aviation to support friendly foreign government's internal defense and development (IDAD) programs.
- j. Serve as the USSOCOM Lead Component for Intelligence, Surveillance, and Reconnaissance (ISR) exploitation/Processing, Exploitation & Dissemination (PED). Coordinate with all applicable components on matters pertaining to ISR exploitation/PED training, policies, programs, and procedures. Specifically, COMAFSOC shall:
  - (1) Manage (tasking and synchronization) distributed ISR PED assets.

- (2) Receive and process of multiple intelligence (Multi-INT) ISR sensor data.
- (3) Exploitation and analysis (correlation and fusion) of sensor data/information.
- (4) Conduct Full Motion Video and all-source intelligence analysis to create intelligence products tailored to SOF requirements.
- (5) Timely posting or dissemination of data, intelligence, and battle space information for further analysis, situational awareness (SA), direct threat warning, operational planning, targeting, preparation, and execution.
  - (6) Manage SOF peculiar ISR PED enhancements to satisfy unique operational requirements.
  - (7) Lead development of SOF-specific PED TTPs.
- k. Serve as the USSOCOM Lead Component for Fixed Wing Mobility to include non-standard aviation. The SOF Mobility mission area includes the required capabilities to provide rapid, long-range airlift of SOF personnel and equipment through hostile or politically sensitive airspace to conduct special operations.
- Serve as the USSOCOM Lead Component for rapid, global, specialized aerial refueling of aircraft to increase their range, endurance, and flexibility. Unless mission requirements dictate otherwise, all AFSOC aircraft should be air refuelable to provide maximum operational flexibility and self-deployment capability.
- m. Serve as the USSOCOM Lead Component for Forward Arming and Refueling Point (FARP) operations. Provide forces to conduct FARP operations from USAF aircraft to provide/receive fuel necessary for the employment of aviation maneuver units in combat. Rearming of Army Special Operations Aviation (ARSOA) assets will be joint operations with ARSOA armament personnel and equipment transported by AFSOC FARP capable aircraft.
- n. Serve as the USSOCOM Lead Component for Air Component Command and Control as designated in USSOCOM Directive 525-8. COMAFSOC will provide air component capabilities to include planning, command, control, and execution of air, space, and information operations across the full range of military operations. Be prepared to support two independent Special Operations Liaison Elements and two JSOACs in support of U.S. Special Operations world-wide deployments.
- o. Serve as the USSOCOM Lead Component for Rotary Wing/Tilt Rotor infil/exfil operations with the responsibilities published in USSOCOM Manual 350-6. Conduct infil, exfil, restricted visibility vertical/short takeoffs and landings (V/STOL), airdrop of personnel, equipment, and material, and resupply of designated personnel in a permissive or denied environment to include CBRN environments.

- p. Provide a spectrum of capabilities to conduct air interdiction of targets in order to find, fix, and finish the enemy's military potential before it can be used effectively against friendly forces to include close air support for U.S. troops in contact, or in danger close proximity to enemy forces, and against targets in urban areas.
- q. Provide space capabilities to AFSOF and augment other USSOCOM components when tasked. Prepare and employ AFSOF Space Support Team to integrate space capabilities into SOF operations.
- r. Provide Agile Combat Support for setup and sustainment of AFSOC low density, high demand assets in austere environments employing right-sized logistics and maintenance capabilities to ensure uninterrupted support to Special Operations Forces.
- s. Train, equip, plan for, and provide forces to execute command and control of Combatant Command/JTF/SOF headquarters operations in accordance with USSOCOM Directive 350-12.

## C-5. Responsibilities. The following responsibilities are assigned to COMAFSOC:

- a. Exercise command authority consistent with assignment of OPCON over all active and reserve Air Force special operations forces stationed in the continental United States, to include psychological operations (PSYOP) forces and Air National Guard. (See Figure C-2, Forces OPCON/ADCON to COMAFSOC.)
- b. Assist CDRUSSOCOM in providing oversight of promotions, assignments, retention, training, and professional military education of active and Air Reserve Component AFSOF personnel.
- c. Develop and validate AFSOC component intelligence collection, security, and production requirements pertaining to the general mission, mission letters, and threat area analyses, exercises, Mobile Training Team/Joint Combined Exchange Training, theater operational plans (OPLAN) and concept plans (CONPLAN), Target Intelligence Packages (TIP), and SOF Modernization. HQ AFSOC intelligence and production requirements will be coordinated through USSOCOM, where they will either be satisfied or endorsed and processed for submission to the national intelligence community for action. HQ AFSOC component requirements will be evaluated against appropriate Combatant Command Integrated Priority Lists during validation of theater-related requirements.
- d. Coordinate, monitor, and prepare forces for CDRUSSOCOM-directed AFSOC support to special activities.
- e. Identify and define requirements for CDRUSSOCOM validation, development, and acquisition of SO-peculiar equipment, and acquisition of SO-peculiar material, supplies, services, and military construction (MILCON) required by AFSOF units. Through membership on Program Integrated Product Teams (PIPT), assist the Special Operations Acquisition and Logistics Center (SOAL) in the planning and execution of so-peculiar material acquisition programs.

- f. Develop, AFSOF doctrine, tactics, techniques, and procedures for CDRUSSOCOM and ensure that Air Force Special Operations doctrine is consistent with Joint Special Operations doctrine. Coordinate AFSOF doctrine with the U.S. Air Force, other services, and agency schools to ensure interoperability.
- g. Develop an affordable and executable Program Objective Memorandum (POM) to support AFSOC validated requirements. Program resources and submit POM documentation to CDRUSSOCOM and CSAF for inclusion in USSOCOM and US Air Force planning, programming, budgeting and execution (PPBE) process submittals. Coordinate with USSOCOM on the Counterdrug (CD) Program and provide budget documentation when required. Prepare budget documents for AFSOC Operations and Maintenance (O&M) and Military Construction (MILCON) and execute O&M resources in support of AFSOF.

## AIR FORCE CONUS-BASED FORCES (OPCON & ADCON)

AC UNITS		USAFR UNITS	AN	G UNITS
AFSOC 23 AF 623 AO 11 IS 18 FLTS		919 SOW 711 SOS 5 SOS	19 107 181	SOW 3 SOS WF WF WF
Electronic Air Opera Computer	eld Operating Agencies c Combat Support Flt ations Flt Systems Flt		125 280 209	STS STS CBCS CES
1 SOW 4 SOS 6 SOS 8 SOS 9 SOS 15 SOS 16 SOS 19 SOS 20 SOS 319 SOS	NOTE: 16 SOS will move	e to 27 SOW FY09	221	SOF
27 SOW 3 SOS 73 SOS 318 SOS				
720 STG 21 STS 22 STS 23 STS 24 STS 10 CWS				
	OCON	NUS-BASED FORCES (A	ADCON)	
	EUCO	M	PACOM	
	2222			

EUCOM	PACOM		
352 SOG	353 SOG		
7 SOS	1 SOS		
67 SOS	17 SOS		
321 STS	320 STS		

Figure C-2. Forces OPCON/ADCON to COMAFSOC.

#### APPENDIX D

#### TOR FOR

## MARINE CORPS FORCES SPECIAL OPERATIONS COMMAND (MARSOC)

**D-1.** General. These Terms of Reference (TOR) identify the command relationships, mission, functions, and responsibilities of MARSOC.

## D-2. Command Relationships.

- a. Commander, MARSOC (COMMARSOC) is designated the Marine Component Commander of USSOCOM. The Marine component is under the combatant command (COCOM) of the Commander, United States Special Operations Command (CDRUSSOCOM).
- b. As the commander of the Marine component command of USSOCOM and a Marine Forces Command, COMMARSOC is responsible for the organization, administration, recruiting, equipping, training, maintenance, support, readiness, deployment and education of assigned forces, including those forces temporarily assigned to the OPCON of other unified commanders. COMMARSOC shall coordinate as necessary with echelon two commanders for service administrative and logistic matters. On service-specific issues such as personnel, administration, logistics, equipment, and individual training, COMMARSOC shall communicate as necessary while keeping CDRUSSOCOM informed.
- c. To accomplish assigned missions, functions, and responsibilities as specified in this document, COMMARSOC is authorized to establish and maintain liaison with and obtain necessary support from other Services, major commands, and other governmental agencies. This includes authority to execute necessary Executive Agreements as approved or directed by CDRUSSOCOM. Component commander responsibilities regarding executive agreements are outlined in USSOCOM Directive 1-7.
- d. As authorized by CDRUSSOCOM Command Arrangements Agreements (CAA) with all unified commanders, COMMARSOC is authorized direct coordination/planning and liaison with and between theater components and subordinate commanders. COMMARSOC shall keep CDRUSSOCOM informed of all planning, coordination, and liaison.
- e. COMMARSOC shall designate the Assistant Chief of Staff, G-6 as the Designated Accrediting Authority (DAA), IAW DODI 8510.01, DOD Information Assurance Certification and Accreditation Process (DIACAP). Copies of all System Security Authorization Agreements (SSAA) will be provided to the headquarters, SONC office.
- **D-3. Mission.** The mission of the MARSOC is to recruit, organize, train, equip, educate, sustain, maintain combat readiness, and deploy task organized, scaleable, and responsive Marine Corps Special Operations Forces (MARSOF) worldwide to accomplish special operations (SO) missions assigned by CDRUSSOCOM and/or Geographic Combatant Commanders (GCC) employing SOF.
- **D-4. Functions.** Component command functions will be accomplished by MARSOC with assistance from the USSOCOM staff. The following functions are assigned to COMMARSOC:

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- a. Special Operations Forces Core Tasks.
- (1) Execute Direct Action, Special Reconnaissance, Foreign Internal Defense, and Counter Terrorism missions as primary core tasks as assigned by CDRUSSOCOM. Execute Unconventional Warfare and Information Operations missions as secondary core tasks.
- (2) Provide support to Combatant Command/JTF/SOF HQs executing Civil Affairs Operations, Psychological Operations, Counter Proliferation, and Information Operations core tasks as assigned by CDRUSSOCOM.
- b. Train, equip, plan for, and provide forces to execute command and control of Combatant Command/JTF/SOF headquarter operations in accordance with USSOCOM Directive 350-12.

## D-5. Responsibilities. The following responsibilities are assigned to COMMARFSOC:

- a. Exercise command authority consistent with assignment of OPCON over all Marine SO units stationed in the continental United States. (See Figure D-1, Forces OPCON/ADCON to COMMARSOC.)
- b. Assist CDRUSSOCOM and CMC in providing oversight of promotions, assignments, retention, training, and professional military education of MARSOF personnel.
- c. Develop and validate MARSOC component intelligence manning, training, and equipping requirements. MARSOC intelligence requirements, generated in garrison, are coordinated through HQ, USSOCOM, where they will either be satisfied or endorsed and processed for submission to the national intelligence community for action. Service-specific requirements will be submitted to the Marine Corps Intelligence Center to be satisfied. MARSOC component requirements for theater-related intelligence will be submitted to the appropriate theater SOC for validation and entered into the theater intelligence requirement process for satisfaction. Deployed MARSOC unit intelligence requirements will be processed via their higher headquarters.
- d. Coordinate, monitor, and prepare forces for CDRUSSOCOM-directed MARSOF support to special activities.
- e. Identify and define requirements for CDRUSSOCOM validation, development, and acquisition of SO-peculiar equipment, and the acquisition of SO-peculiar material, supplies, services, and military construction (MILCON) required by MARSOF. Through membership on Program Integrated Product Teams (PIPT), assist the Special Operations Acquisition and Logistics Center (SOAL) in the planning and execution of special-operations peculiar material acquisition programs.
- f. Develop MARSOF doctrine, tactics, techniques, and procedures for CDRUSSOCOM, and ensure MARSOF doctrine is consistent with joint SO doctrine. Coordinate MARSOF doctrine with the U.S. Marine Corps, other services, and agency schools to ensure interoperability.
- g. Develop an affordable and executable Program Objective Memorandum (POM) to support MARSOC validated requirements.

Program resources and submit POM documentation to CDRUSSOCOM and Commandant of the Marine Corps (CMC) for inclusion in USSOCOM and Marine Corps planning, programming, budgeting, and execution (PPBE) process submittals. Coordinate with USSOCOM on the Counterdrug (CD) Program and provide budget documentation when required. Prepare budget documents for MARFORSOC Operations and Maintenance (O&M) and Military Construction (MILCON) and execute O&M resources in support of MARFORSOC.

## MARINE CORPS

## CONUS-BASED FORCES (OPCON & ADCON)

## FORCES OPCON/ADCON TO COMMARSOC.

Marine Special Operations Advisor Group (MSOAG))

1<sup>st</sup> Marine Special Operations Battalion (MSOB)

2<sup>nd</sup> Marine Special Operations Battalion (MSOB)

Marine Special Operations School (MSOS)

Marine Special Operations Support Group (MSOSG)

Figure D-1. Forces OPCON/ADCON to COMMARFORSOC.

#### APPENDIX E

#### TOR FOR

## JOINT MILITARY INFORMATION SUPPORT COMMAND (JMISC)

**E-1.** General. These Terms of Reference (TOR) identify the command relationships, mission, functions, and responsibilities of JMISC.

## E-2. Command Relationships.

- a. Commander, JMISC (CDRJMISC) is designated the Joint Subordinate Command for strategic PSYOP of USSOCOM. The Joint Subordinate Command is under the combatant command (COCOM) of the Commander, United States Special Operations Command (CDRUSSOCOM).
- b. As the Joint Subordinate Command for strategic PSYOP of USSOCOM, CDRJMISC is responsible for the administration, maintenance, support, and readiness of assigned personnel. On service-specific issues such as personnel, administration, logistics, equipment, and individual training, CDRJMISC shall communicate as necessary with individual services while keeping CDRUSSOCOM informed.
- c. To accomplish assigned missions, functions, and responsibilities as specified in this document, CDRJMISC is authorized to establish and maintain liaison with and obtain necessary support from other Services, major commands, and other governmental agencies. This includes authority to execute necessary Executive Agreements as approved or directed by CDRUSSOCOM. Component commander responsibilities regarding executive agreements are outlined in USSOCOM Directive 1-7.
- d. As authorized by CDRUSSOCOM Command Arrangements Agreements (CAA) with all unified commanders, CDRJMISC is authorized direct coordination/planning and liaison with and between theater components and subordinate commanders. CDRJMISC shall keep CDRUSSOCOM informed of all planning, coordination, and liaison.
- **E-3. Mission.** The mission of the JMISC is to plan, coordinate, integrate and, on order, execute transregional psychological operations to promote U.S. goals and objectives.
- **E-4. Functions.** Joint Subordinate Command functions are equivalent to those of a Combatant Command and accomplished by JMISC with assistance and support from the USSOCOM staff. The following functions are assigned to CDRJMISC:
- a. Serve as the USSOCOM Component for all matters pertaining to strategic psychological operations, training, and preparation of contingency/war plans and advise CDRUSSOCOM as required.
  - b. Develop Strategic PSYOP tactics, techniques, and procedures for CDRUSSOCOM.
- E-5. Responsibilities. The following responsibilities are assigned to CDRJMISC:

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- a. Identify and define requirements for CDRUSSOCOM validation, development, and acquisition of SO-peculiar equipment, and the acquisition of SO-peculiar material, supplies, services, and military construction (MILCON) required by JMISC.
- b. Develop an affordable and executable Program Objective Memorandum (POM) to support JMISC validated requirements. Program resources and submit POM documentation to CDRUSSOCOM for inclusion in USSOCOM planning, programming, budgeting, and execution (PPBE) process submittals. Prepare budget documents for JMISC Operations and Maintenance (O&M) and Military Construction (MILCON) and execute O&M resources in support of JMISC.

#### APPENDIX F

#### TOR FOR

## JOINT SPECIAL OPERATIONS UNIVERSITY (JSOU)

**F-1.** General. These Terms of Reference (TOR) identify the command relationships, mission, functions, and responsibilities of JSOU.

## F-2. Command Relationships.

- a. President, JSOU is designated as the joint SOF educational component of USSOCOM. This educational component is under the combatant command (COCOM) of the Commander, United States Special Operations Command (CDRUSSOCOM).
- b. As the President of the joint SOF educational component of USSOCOM, the President, JSOU is responsible for the administration, training, maintenance, organization, support, and readiness of assigned forces, including those forces temporarily assigned to the OPCON of other unified commanders.
- c. To accomplish assigned missions, functions, and responsibilities as specified in this document, the President, JSOU is authorized to establish and maintain liaison and obtain necessary support from other Services, major commands, and other governmental agencies. This includes authority to execute necessary Executive Agreements as approved or directed by CDRUSSOCOM. The President, JSOU shall advise CDRUSSOCOM as appropriate. Component commander responsibilities regarding executive agreements are outlined in USSOCOM Directive 1-7.
- d. As authorized by CDRUSSOCOM Command Arrangements Agreements (CAA) with all unified combatant commanders, the President, JSOU is authorized direct coordination/planning and liaison with and between theater components and subordinate commanders. The President, JSOU shall keep CDRUSSOCOM informed of all planning, coordination, and liaison.
- **F-3. Mission.** The mission of JSOU is to develop SOF and SOF enablers for strategic and operational leadership; educate military and civilian professionals on the employment of SOF in a joint, interagency, and international environment; and research and publish on national security issues critical to the SOF community.
- **F-4. Functions.** Component functions will be accomplished by JSOU with assistance as required from the USSOCOM staff. The following functions are assigned to the President, JSOU:

Tasks / Missions / Skills / Capabilities	SOF Advocate	Lead Component	Designation Source
Joint SOF Education	SOKF	JSOU	D 10-1

Figure F-1. Summary of JSOU Functions.

- a. Serve as the USSOCOM Lead Component for all matters pertaining to joint SOF education. Joint SOF Education is the professional preparation of all SOF personnel to lead integrated forces effectively in peace and in war. This education consists of the full spectrum of learning activities in an environment designed to promote a theoretical and practical in-depth understanding of Joint SOF matters. It seeks to instill an understanding of abstract principles and theory in order to develop critical and creative thinkers serving as 21<sup>St</sup> Century Warrior Diplomats. Joint SOF Education is delivered to the military, interagency, and international communities in a variety of methods to include professionally developed resident courses; tailored lessons to support JPME/PME curriculum, electives, or exercises; educational symposiums; and mobile educational teams (MET).
- b. Act as the USSOCOM representative to the Military Education Coordination Council (MECC), synchronizing the command's education strategy with the Joint Staff, Service, and Joint PME institutions, and officials within the interagency community. Serve as the CDRUSSOCOM representative to the MECC, the Enlisted Military Education Review Council (EMERC), and the Distance Learning Coordination Committee (DLCC).
- c. Co-chair the SO Educational Council, which will be the approval authority for joint SOF professional education requirements.
- d. Serve as the CDRUSSOCOM experts on faculty development and assist SOKF by assessing the quality of instruction in relation to SOF education. Provide SOF-specific faculty development for all SOF personnel assigned as SOF Chairs and other assigned as SOF instructors in joint PME institutions.

## F-5. Responsibilities. The following responsibilities are assigned to JSOU.

- a. Organize elements within JSOU as necessary to carry out assigned missions. Exercise command authority consistent with assignment of OPCON over all active and reserve JSOU elements stationed in the continental United States (See Figure F-2, Forces OPCON/ADCON to JSOU).
- b. Develop an affordable and executable Program Objective Memorandum (POM) to support JSOU validated requirements. Program resources and submit POM documentation to CDRUSSOCOM and CSA for inclusion in USSOCOM planning, programming, budgeting, and execution (PPBE) process submittals. Prepare budget documents for JSOU Operations and Maintenance (O&M) and Military Construction (MILCON) in support of SO units.
- c. Develop and execute the institutional strategies, policies, plans, and programs required to implement CDRUSSOCOM guidance for joint SOF, interagency, and international education. Monitors and supports joint education programs conducted by USSOCOM and its components.
- d. Design programs for the SOF community that develop competent, capable strategic and operational leaders based on the Joint SOF Leadership Competency Model.

- e. Provide joint SOF education and human performance improvement support content by multiple delivery methods including resident and non-resident classrooms, tailored mobile education teams, video teleconferencing, web-based systems, and other technology assisted methods.
- f. Provide executive, senior, and intermediate-level resident and non-resident courses of study furthering the education of SO leaders and non-SO decision-makers in the art and science of joint, interagency, and combined special operations. These educational opportunities will focus on the application of SOF unique capabilities in joint, interagency, and international environments.
- g. Integrate SOF curricula into formal JPME/PME institutions, DOD Regional Centers, Interagency Schools, and selected civilian academic programs that support SOF students or contribute to the USSOCOM mission. Assist these programs by developing, delivering, or actively teaching joint, interagency, and combined special operations-relevant content, as requirements and resources allow. Actively support SOF Chairs and faculty representatives at these educational institutions with the integration of special operations education into that institute's established curricula. Assure relevance of joint SOF curricula by periodically assessing impact on SOF end users.
- h. Coordinate advanced educational professional development for the SOF community through existing Service programs or through USSOCOM-unique opportunities. Conduct programs to enhance professional development of USSOCOM headquarters leadership and staff.
- i. Promote and conduct joint special operations research, analysis, and publication of scholarly articles at the operational and strategic levels of learning that are critical to SOF success. Develop and manage a repository of Special Operations analysis and research. Serve as the USSOCOM research coordinator for all MFP-11 funded academic programs.
- j. Provide a tiered, multifaceted interagency education program that improves mutual understanding between SOF and interagency partners concerning how the interagency process works and ways to improve the process.
- k. Provide educational support to TSOCs and USSOCOM components with mobile education teams that meet the requirements for both U.S. SOF staff members and international counterparts.
- 1. Apply proven technology to deliver joint special operations knowledge and performance support to USSOCOM and the SOF community. The President JSOU is designated the USSOCOM Lead Component for Joint Advanced Distributed Learning (ADL).
- m. Ensure all new joint SOF courses (where appropriate) meet civilian degree granting institutions accreditation standards, and establish a timeline to make all joint courses capable of meeting accreditation.
- n. Provide SOKF with education relevant lessons learned and use lessons learned to improve curricula and content for SOF.

- o. Develop and sustain a SOF-wide education framework that links all USSOCOM funded joint SOF educational programs into a focused and effective career-long learning and professional development system.
- p. Employ a comprehensive education management strategy that places the right person into an academic program, monitors his/her progress, and subsequently uses the newly developed intellectual capability in an appropriate assignment.

#### **JSOU**

## CONUS-BASED FORCES (OPCON & ADCON)

#### AC UNITS

JSOU MacDill-Detachment JSOU SOF Chair to NDU JSOU SOF Chair to NPS JSOU SOF Chair to MCU

#### OCONUS-BASED FORCES

None

Figure F-2. FORCES OPCON /ADCON TO JSOU.

#### GLOSSARY

## SECTION I--ABBREVIATIONS AND ACRONYMS

AC Active Component

AFSOC Air Force Special Operations Command

AR Army Reserve

ARNG Army National Guard

ARSOF Army Special Operations Forces
ASCC Army Service Component Command

ASO Advanced Special Operations

CAA Command Arrangements Agreements

CSA Chief of Staff, Army

CDRUSSOCOM Commander, United States Special Operations Command

COCOM Combatant Command CQB Close Quarters Battle

DAA Designated Accrediting Authority

DIACAP DOD Information Assurance Certification and Accreditation Process

FID Foreign International Defense

FRIES Fast Rope Insertion/Extraction System IDAD Internal Defense and Development

JMISC Joint Military Information Support Command

JSOU Joint Special Operations University

MACOM Major Army Command

MARSOC Marine Corps Forces Special Operations Command

MILCON Military Construction
MPC Multi-Purpose Canine
MFF Military Free Fall

NAVSPECWARCOM Naval Special Warfare Command NAR Non-conventional Assisted Recovery

OPCON Operational Control

O&M Operations and Maintenance
PE Preparation of the Environment
PIPT Program Integrated Product Teams
POA&M Plan of Action and Milestones

PPBE Programming, Budgeting, and Execution

RC Reserve Component

RDT&E Research Development, Test and Evaluation

RPA Reserve Personnel Army SO Special Operations

SOAL Special Operations Acquisition and Logistics Center

SOF Special Operations Forces

SOUC Special Operations Urban Combat

STABO Stabilized Body

STOL

Short Take-off and Landing

TOR

Terms of References

UAR

Unconventional Assisted Recovery

USASOC

United States Army Special Operations Command

#### SECTION II—DEFINITIONS/TERMS

**Special Operations Forces (SOF) Advocate.** For an area of interest, the SOF advocate is responsible for approving SOF baseline standards within that area as well as adjudication and approval of the following: concepts, tactics, techniques, procedures, doctrine, training programs, training support requirements, research, development, test and evaluation (RDT&E) and equipment. USSOCOM has approval, validation and certification authority.

**Lead Component.** The Lead Component will recommend standardized SOF baseline qualifications for all Components in the designated skill, capability, or task. This includes evaluation of the skill levels produced at all USSOCOM Component schools and training facilities against SOF baseline qualification requirements. Testing, validation and standardization of equipment is essential to ensure SOF interoperability and safety. Lead Components must also develop, publish, and distribute safety messages, equipment bulletins, and quality deficiency reports. Authorities will be assigned at time of assignment.

Coordinating Component. Component responsible for coordination of forces with equity in a subject (skill, capability, project, activity) for the drafting or revision of policy for training standards, safety standards, doctrine, RDT&E, or equipment that apply to multiple USSOCOM components. This is a temporary assignment for the duration of the specific project. Coordinating components have the authority to call meetings, establish agendas, establish Plan of Action and Milestones (POA&M), establish tasks, conditions, and standards for project deliverables.

**Functions.** The specific responsibilities assigned by CDRUSSOCOM to a component to fulfill their role within the SOF community.

**SOF Core Tasks.** SOF capabilities and activities fundamental to SOF performing its assigned functions. This directive lists SOF core tasks for each component as follows:

**Primary Core Task.** Core mission areas which a component is expected to execute often with multiple units.

**Secondary Core Task.** Core mission areas that a component is expected to execute less frequently and with fewer units than a primary task.

#### SECTION III—REFERENCES

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