

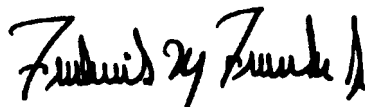
## FOREWORD

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The transformation from a forward-deployed Army to a power-projection total force presents many challenges and changes to the way we prepare for the battlefield. Operations Just Cause, Desert Shield, and Desert Storm have shown that successful force projection operations often depend on mobilization and deployment sequencing. Additionally, Operations Promote Liberty and Provide Comfort have shown that postconflict operations will influence redeployment and demobilization as well.

Future force projection missions, like those throughout history, will demand well-developed operational and logistical planning, force mix, appropriate sequencing into and out of a theater, and a constant requirement for soldier and unit versatility. Such missions will also require leaders and units that can operate in ambiguity and have the agility to adapt and adjust. Set piece-thinking does not fit force projection. All of these requirements will occur in a joint or combined environment.

This manual—our Army's capstone document for mobilization, deployment, redeployment, and demobilization—shares the lessons from history and provides the doctrine for a Total Army as we prepare for future force projection operations.



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