

Field Manual  
No. 100-23

Headquarters  
Department of the Army  
Washington, DC, 30 December 1994

# PEACE OPERATIONS

## CONTENTS

|                  |  |     |
|------------------|--|-----|
|                  | <b>PREFACE</b> .....                                     | iii |
|                  | <b>INTRODUCTION</b> .....                                | iv  |
| <b>Chapter 1</b> | <b>FUNDAMENTALS OF PEACE OPERATIONS</b> .....            | 1   |
|                  | The Strategic Context .....                              | 1   |
|                  | The Types of Operations .....                            | 2   |
|                  | The Variables .....                                      | 12  |
|                  | The Principles .....                                     | 15  |
|                  | The Tenets .....   | 18  |
| <b>Chapter 2</b> | <b>COMMAND, CONTROL, COORDINATION, AND LIAISON</b> ..... | 20  |
|                  | Command and Support Relationships .....                  | 21  |
|                  | Unilateral Operations .....                              | 21  |
|                  | Multinational Operations .....                           | 21  |
|                  | United Nations Operations .....                          | 23  |
|                  | Non-United Nations Operations .....                      | 26  |
|                  | Humanitarian Assistance .....                            | 26  |
|                  | Interagency Operations .....                             | 29  |
|                  | Liaison .....  | 29  |

**DISTRIBUTION RESTRICTION:** Approved for public release; distribution is unlimited.

|                   |   |            |
|-------------------|---|------------|
| <b>Chapter 3</b>  | <b>PLANNING CONSIDERATIONS.....</b>   | <b>31</b>  |
|                   | Mission Analysis .....  | 31         |
|                   | Campaign Plan .....   | 31         |
|                   | Use of Force .....  | 33         |
|                   | Force Protection .....  | 36         |
|                   | Force Training .....  | 38         |
|                   | Force Tailoring.....  | 38         |
|                   | Combat Functions .....  | 39         |
|                   | Public Affairs Considerations.....  | 47         |
|                   | Legal Considerations.....   | 48         |
| <b>Chapter 4</b>  | <b>LOGISTICS .....</b>  | <b>50</b>  |
|                   | Logistics-Preparation-of-the Theater.....   | 50         |
|                   | Shared Logistics .....  | 52         |
|                   | Resource Management.....  | 56         |
|                   | Logistics Functions .....   | 56         |
| <b>Appendix A</b> | <b>THE UNITED NATIONS .....</b>   | <b>61</b>  |
| <b>Appendix B</b> | <b>UNITED STATES GOVERNMENT, UNITED NATIONS,<br/>AND OTHER INTERNATIONAL ORGANIZATIONS.....</b> | <b>76</b>  |
| <b>Appendix C</b> | <b>TRAINING.....</b>  | <b>86</b>  |
| <b>Appendix D</b> | <b>SAMPLE RULES OF ENGAGEMENT .....</b>   | <b>90</b>  |
| <b>Appendix E</b> | <b>SAMPLE CAMPAIGN PLAN .....</b>   | <b>97</b>  |
|                   | <b>GLOSSARY.....</b>  | <b>101</b> |
|                   | <b>REFERENCES .....</b>   | <b>118</b> |
|                   | <b>INDEX .....</b>  | <b>124</b> |